

# Turnover Rate Excluding Temporary and Seasonal EMA/MetroSafe



KPI Owner: Jordan Mudd

Strategic Goal: Attract, Develop and Retain Talent

| Baseline, Goal, & Benchmark  | Source Summary  | Continuous Improvement Summary   |
|--|---|--|
| Baseline: FY16 - 8.73% monthly average<br>Goal: Reduce turnover rate to 10%<br><br>Benchmark: 20.1% state/local gov 2015 | Data Source: PeopleSoft<br><br>Goal Source: Dept Management Team<br><br>Benchmark Source: OPI | Plan-Do-Check-Act Step 5: Pilot short term and/or long term solutions<br><br>Measurement Method: # of emps who left Metro (excluding temporary or seasonal) in a 12 month period divided by the avg # of emps<br><br>Why Measure: Better understand cultural impact on staff retention<br><br>Next Improvement Step: Implement hiring process improvements developed with Civil Service. Improve agency internal processes related to hiring approval. |

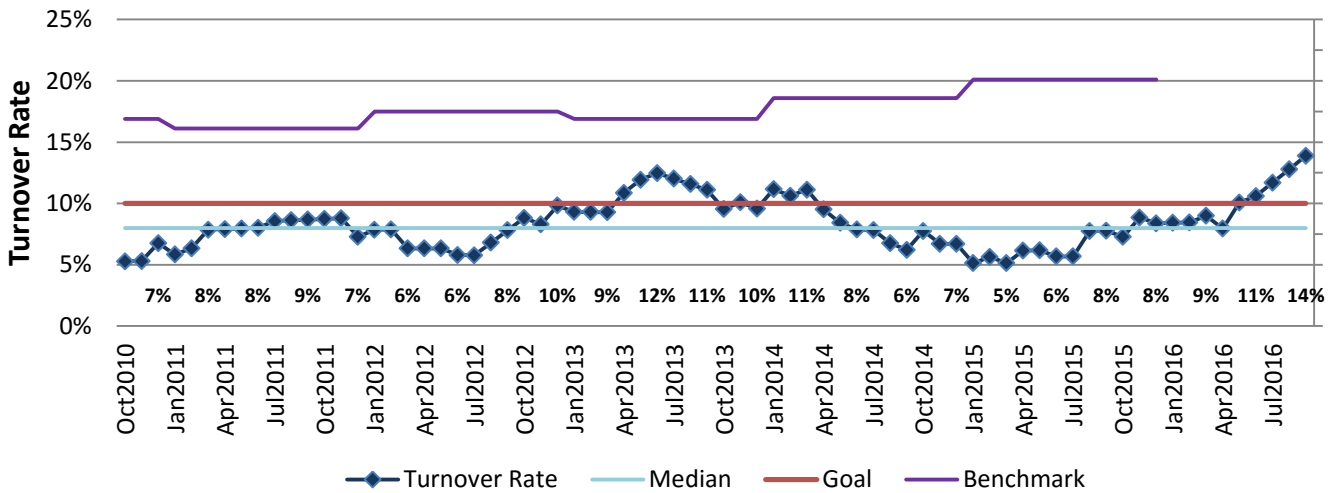
## How Are We Doing?

| Oct2015-Sep2016<br>12 Month Goal | Oct2015-Sep2016<br>12 Month Avg |  | Sep2016 Goal  | Sep2016 Actual |  |
|----------------------------------|---------------------------------|--|---------------|----------------|--|
| <b>10%</b>                       | <b>10%</b>                      |  | <b>10%</b>    | <b>14%</b>     |  |
| Turnover Rate                    | Turnover Rate                   |  | Turnover Rate | Turnover Rate  |  |

## Turnover Rate Excluding Temporary and Seasonal



Good



## Oct2015-Sep2016 Pareto Analysis

