

# High Sick Leave Consumption Firefighters Louisville Fire Department



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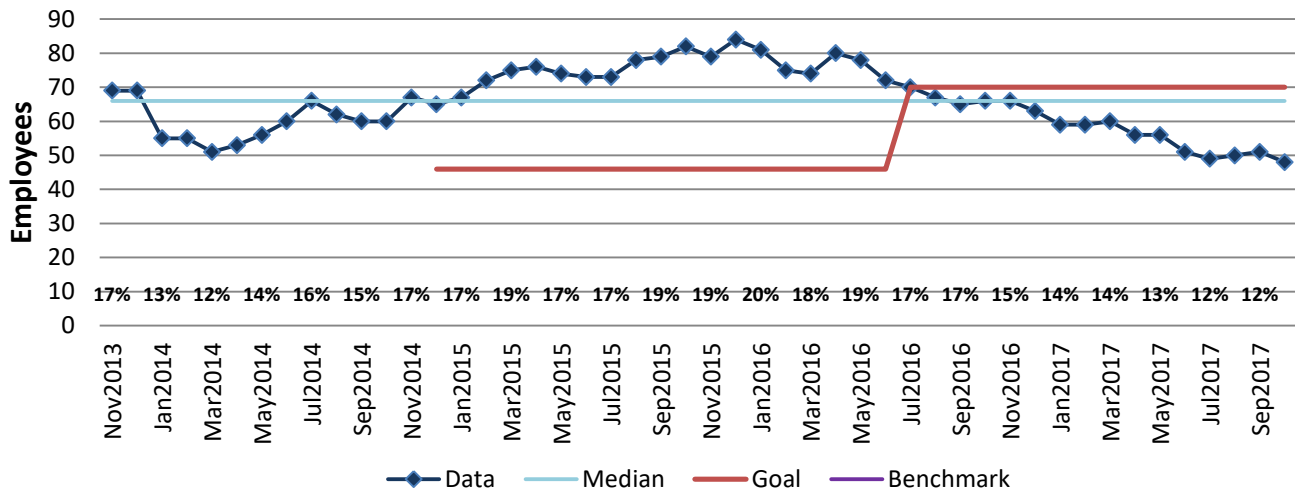
Process: Sick Leave Management

Baseline, Goal, & Benchmark	Source Summary	Continuous Improvement Summary
Baseline: CY14: 58 employees on average Goal: Compared to CY15's avg of 77 employees, starting CY16, reduce the number of firefighters with high sick leave consumption to 70 employees by end of CY16. The number represents 16.9% of the 56 hour employees. Benchmark: 6.74% LMG Top Quartile 04/09/16	Data Source: Payable Time PeopleSoft  Goal Source: Scope Summary  Benchmark Source: Enterprise KPI Report	Plan-Do-Check-Act Step 6: Validate that solutions work  Measurement Method: # of employees who used 96 or more hours of sick leave in a 12 month period; rate calculated by dividing by total employees  Why Measure: Promote a culture in which sick time is used appropriately Next Improvement Step: Standardize and replicate validated solutions.

## How Are We Doing?

Nov2016-Oct2017 12 Month Goal	Nov2016-Oct2017 12 Month Average		Oct2017 Goal	Oct2017 Actual	
<b>70</b>	<b>56</b>		<b>70</b>	<b>48</b>	
Employees	Employees		Employees	Employees	

## High Sick Leave Consumption Firefighters



## Nov2016-Oct2017 Pareto Analysis

